

DISTRICT 5 DIRECTOR'S REPORT
SPECIAL REPORT, PART 4
RESTRUCTURING
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I wish to return to the restructuring matter. I began a three year term in 2019, just in time to learn of the assorted financial fiascos reported in 2018. A main issue in 2019 and 2020, prior to the virus, has been to pass a restructuring motion. Prior parts of this report detail some of the serious flaws in the motion. I have voted no at each opportunity.

I do favor a restructuring, but it would look quite different from what has been proposed thus far.

1. The board should be much smaller. Perhaps 7. Much of the work currently done by the board can be moved to voluntary committees.
2. This board would meet once a year, at Horn Lake or such other headquarters. Reimbursement would be using the same methods as currently. The dollar savings with this approach would be substantial.
3. These board members could be just like the bridge playing public when attending an NABC. They

would have the same expenses as other players.

4. The election would be at large. Anyone running for this board would have to publish some ideas about improving operations. It would also be advisable to have a voting record on the 2018 problems and on the restructuring motions. The potential benefit here would be to increase the skill set and judgment of the board
5. If something like this passes, issues such as length of term can be resolved later.

There are issues much more important than the size of the board facing ACBL today.

1. Long-term financial health of ACBL. To me it is clear that a much larger equity would do wonders. We could better tolerate the errors in judgment and we could also better withstand external events, such as the corona virus. This should be a top priority of the new board. In my limited time on the board this has not been an issue to consider.
2. The aging of the bridge population. It would be wonderful if a marketing program could reduce or even reverse the aging problem.

3. Too many tournaments?
Attendance has been shrinking.
We should at least have a better idea as to why this is happening.
4. NABC's. There may be factors other than aging and cost. We need to know more here.
5. This is probably just a partial list of important issues.

Where do we go from here?

1. We desperately need to have a board which is both smaller and which should have a much better skill set than we currently do.
2. The restructuring issue is critical. I believe that it demands face to

face discussion. It is much more important to get this right than to quickly pass something. If it takes until 2022 or 2023 to accomplish the changes, I fail to see any anguish.

3. We should have a full airing of the pluses and minus of the various plan possibilities. Bob Bertoni, the D25 representative, has already produced a plan which is far superior to the proposal.
4. When a decision is made, it is unlikely to be unanimous. When the report is published, it should have the voting details by number.
5. There should also be publication of a dissenting opinion, both in the

bulletin and on Bridge Winners.
This matter is far too important to
be buried on page 62 of the
bulletin.

6.